

Authority Mission Statement Performance Measurement Report

Name of Public Authority: Ulster County Resource Recovery Agency

The Ulster County Resource Recovery Agency (the "Agency") has approved, reviewed and filed a Mission Statement and Performance Goals. That document is available on the Agency's website at www.ucrra.org.

This document is the 2017 Measurement Report regarding the Agency's progress in achieving its Performance Goals in 2017. The Performance Goals are listed below, and a statement of the Agency's progress (written in italics) follows each goal.

Performance Goals:

- **Increase Recycling by education initiatives; enforcing requirement for private and government recycling plans and reporting; expanding HHW days.**

Performance goals were met – continued expansion of advertising by way of local radio stations and newspapers; continuation of 3 successfully completed HHW days; financial and operational enforcement of contaminated recycling loads; substantially increased food waste intake for the Agency composting program; began a joint venture composting grant with the County of Ulster

- **Expand reduction and reuse awareness by increasing school and community education initiatives**

Performance goals were met - continuation of site tours and school visits; attendance/presentations at local town meetings, parades, and various other outreach events; marketed and promoted the sale of rain bins and compost bins

- **Increase efficiency of MSW transfer and disposal system by quarterly review and analysis of operating, safety and maintenance programs; compliance with NYSDEC permits and special conditions; frequent communication with the County, municipalities, major customers and contractors.**

Performance goals were met - Ongoing reviews showed no substantial deficiencies in operating, maintenance or safety programs; Continuation of quarterly reviews/maintenance program for all Agency scales; Continuation of the Agency's use of a third party safety consultant for additional programs and training; Agency continues to have a successful working relationship with NYSDEC environmental on site monitor and the DEC; Attended all meetings of the County Legislative Oversight Committee; maintained continuous contact through bi-weekly phone conferences with the County with regards to the installation of County owned solar field on Agency closed landfill

- **Control operating costs by periodic review of operations, annual budget and monthly Treasurer's reports.**

Performance goals were met - The Agency Board reviews and approves the Treasurer's report on a monthly basis. The Agency Board also reviews a monthly cost center analysis of the Materials Recovery Facility. The noted reports can be viewed on the Agency's website on a monthly basis. The annual budget can also be viewed on the Agency's website. Agency management began preparing and reviewing a monthly cost analysis of its composting operations. The Agency's financial condition continues to improve every year by paying down long term debt and maintaining its operating costs at sustainable levels. Ulster County flow control laws have allowed and continue to allow the Agency to be self- sustaining without the need for an annual county subsidy. It also created the ability to have more consistent volume, which allows for more cost certainty from one year to the next.